

EDMONTON PUBLIC SCHOOLS

May 24, 2011

TO: Board of Trustees
FROM: E. Schmidt, Superintendent of Schools
SUBJECT: Introduction of the 2011-2012 Proposed Budget
ORIGINATOR: B. J. Smith, Executive Director

RESOURCE

STAFF: Jane Ainslie, Sandra Bassett, Cheryl Hagen, Jeremy Higginbotham,
Monika Lukas, Wanda Musclow, Madonna Proulx, Brenda Yates

INFORMATION

The purpose of this information report is to provide Trustees with a first look at the 2011-2012 proposed expenditure budget. This will allow Trustees the opportunity to comment and ask questions about the information prepared by schools and decision units regarding their expenditure plans for next year.

This report will also provide detailed information about the planned use of surplus funds and staffing changes proposed.

School and decision unit allocations were provided to all leaders in early May. The focus was for school leaders and administration to maximize learning opportunities and supports in the classroom with the allocations provided, taking into consideration the need to use surplus funds. This also included the need to review their allocations and relate them to the vision, mission and priorities of the district plan.

Based on the information submitted to Budget Services, the revised revenue for 2011-2012 is \$832.1 million. This reflects adjustments for enrolment changes of \$4.1 million, amortization of supported capital assets \$6.3 million and the government's commitment to fund the full 4.54% increase in teacher salaries \$0.7 million (Appendix I).

Planned expenditures now total \$851.0 million. It also reflects the planned use of \$18.9 million school and decision unit reserve funds (Appendix II).

Outlined below are the projected staffing levels for 2011-2012, which indicate a total reduction of 344.79 FTE from November 30, 2010 budgeted FTE (228.83 teaching FTE and 115.96 non-teaching FTE). The increase in non-teaching FTE from September 30, 2010 to November 30, 2010 is partially attributed to schools accessing their 2010-11 reserves for staffing purposes, primarily through the hiring of educational assistants. Attached is the breakdown of staffing changes by schools, central services, and Metro Continuing Education, as well as by staff groups (Appendix III). The reduction of 344.79 FTE will be addressed first through attrition and then in compliance with collective agreement requirements and district staffing procedures.

<u>Staffing Group</u>	<u>Sept. 30, 2010</u>	<u>Nov. 30, 2010</u> <u>(Rev. Budget)</u>	<u>Projected</u> <u>2011-12</u>
Teaching FTE	4443.22	4440.28	4211.45
Non-Teaching FTE	2944.21	3091.05	2975.09
Total FTE	7387.43	7531.33	7186.54

The total amount of spending in schools totals over \$626.1 million. Spending in Central decision units totals \$49.7 million. Funds spent on commitments for fixed and committed costs such as utilities, insurance, licenses and student transportation is budgeted over \$122.8 million.

For 2011-2012, schools and central decision units have budgeted the use of \$18.9 million from their reserve funds. This, when combined with the projected use of \$21.5 million in reserve funds in 2010-2011 will leave a net reserve deficit balance of \$6.2 million at August 31, 2012 (Appendix V).

At the June 14, 2011 public board meeting, a recommendation will be brought forward to approve the 2011-2012 proposed district budget.

BJS/ej

- Appendix I - 2011-2012 Revenue Forecast
- Appendix II - 2011-2012 Proposed Budget
- Appendix III - Staffing
- Appendix IV - School Allocations
- Appendix V - Net Accumulated Surplus/Deficit Projections

Edmonton Public Schools 2011-12 Proposed Revenue Budget					
	2011-12 Funding Rates	Preliminary Budget 2011-12	Revised Budget 2010-2011	Budget Variance \$	Budget Variance %
BASE INSTRUCTION FUNDING					
ECS BASE INSTRUCTION	\$ 3,248.35	20,250,214	19,700,155	550,059	2.8%
ECS BASE CLASS SIZE	\$ 709.85	4,425,205	4,304,987	120,218	2.8%
GRADES 1 TO 3 INSTRUCTION	\$ 6,496.71	110,976,800	104,469,355	6,507,445	6.2%
GRADES 1 TO 3 CLASS SIZE	\$ 1,419.71	24,251,486	22,829,364	1,422,122	6.2%
GRADES 4 TO 6 INSTRUCTION	\$ 6,496.71	106,000,320	100,775,228	5,225,092	5.2%
GRADES 4 TO 6 CLASS SIZE		-	4,627,392	(4,627,392)	(100.0%)
GRADES 7 TO 9 INSTRUCTION	\$ 6,496.71	111,860,353	108,722,356	3,137,997	2.9%
GRADES 10 TO 12 REGULAR INSTRUCTION	\$ 185.62	121,093,201	116,827,919	4,265,372	3.7%
GRADES 10 TO 12 TIER 2 INSTRUCTION	\$ 185.62	1,340,176	1,282,002	58,174	4.5%
GRADES 10 TO 12 CTS CLASS SIZE TIER 2	\$ 11.97	86,423	82,669	3,754	4.5%
GRADES 10 TO 12 TIER 3 INSTRUCTION	\$ 185.62	9,255,941	8,853,710	402,231	4.5%
GRADES 10 TO 12 CTS CLASS SIZE TIER 3	\$ 33.75	1,682,944	1,610,141	72,803	4.5%
GRADES 10 TO 12 SUMMER SCHOOL (METRO)	\$ 185.62	5,080,791	4,515,822	564,969	12.5%
OUTREACH SITE FUNDING	\$ 61,738.00	432,166	432,166	-	0.0%
SENIOR HIGH ADDITIONAL CEU FUNDING	\$ 185.62	9,907,468	9,515,000	392,468	4.1%
HOME EDUCATION	\$ 1,625.02	1,002,637	870,000	132,637	15.2%
SUBTOTAL BASE FUNDING		627,646,215	509,418,266	18,227,949	3.6%
DIFFERENTIAL COST FUNDING					
ECS MILD & MODERATE	\$ 2,438.00	2,201,514	2,202,000	(486)	(0.0%)
ECS PROGRAM UNIT FUNDING		24,301,000	24,414,000	(113,000)	(0.5%)
SEVERE DISABILITIES	\$ 16,465.00	33,908,021	33,905,000	3,021	0.0%
ESL	\$ 1,155.00	13,437,846	15,656,000	(2,218,153)	(14.2%)
FIRST NATIONS, METIS & INUIT	\$ 1,155.00	7,614,338	7,650,000	(35,663)	(0.5%)
SOCIO ECONOMIC STATUS	\$ 462.00	8,972,502	8,993,000	(20,498)	(0.2%)
SMALL SCHOOL BY NECESSITY		3,103,477	3,921,000	(817,523)	(20.8%)
ENROLMENT GROWTH & DECLINE		-	4,349,000	(4,349,000)	(100.0%)
RELATIVE COST OF PURCHASING		3,331,000	6,592,000	(3,261,000)	(49.5%)
METRO URBAN TRANSPORTATION		18,492,945	18,492,000	945	0.0%
ECS SPECIAL TRANSPORTATION		1,544,000	1,544,000	-	0.0%
SUBTOTAL DIFFERENTIAL COST FUNDING		116,906,644	127,718,000	(10,811,356)	(8.5%)
PROVINCIAL PRIORITY TARGETED FUNDING					
INITIATIVE FOR SCHOOL IMPROVEMENT	\$ 69.70	5,406,002	10,812,000	(5,405,998)	(50.0%)
HIGH SPEED NETWORKING	\$ 503.50	1,426,912	1,426,000	(88)	(0.0%)
SUBTOTAL PROVINCIAL PRIORITY FUNDING		6,831,914	12,238,000	(5,406,086)	(44.2%)
OTHER PROVINCIAL SUPPORT					
INSTITUTIONAL SUPPORT		8,628,899	8,718,000	(89,101)	(1.0%)
REGIONAL EDUCATION CONSULTING SERVICES		3,235,915	3,314,000	(78,085)	(2.4%)
LEARNING RESOURCE CREDIT - LRC	\$ 12.07	893,240	895,000	(1,760)	(0.2%)
CAREER & TECHNOLOGIES STUDIES FUNDING		-	1,298,000	(1,298,000)	(100.0%)
INNOVATIVE CLASSROOM TECHNOLOGY FUNDING		-	2,696,000	(2,696,000)	(100.0%)
SUBTOTAL OTHER PROVINCIAL SUPPORT		12,758,054	16,921,000	(4,162,946)	(24.6%)
TOTAL INSTRUCTIONAL FUNDING		664,142,827	666,295,266	(2,152,439)	(0.3%)
PLANT OPERATIONS AND MAINTENANCE		65,335,979	65,336,000	(21)	(0.0%)
TOTAL PROVINCIAL OPERATIONAL FUNDING		729,478,806	731,631,266	(2,152,460)	(0.3%)
CAPITAL					
DEBENTURE INTEREST		452,909	570,000	(117,091)	(20.5%)
AMORTIZATION OF CAPITAL ALLOCATIONS		19,179,336	11,907,000	7,272,336	61.1%
INFRASTRUCTURE MAINTENANCE RENEWAL		15,000,000	16,777,000	(1,777,000)	(10.6%)
SUBTOTAL CAPITAL		34,632,245	29,254,000	5,378,245	18.4%
SCHOOL GENERATED FUNDS		22,725,000	22,725,000	-	0.0%
OTHER PROVINCIAL GRANTS		3,886,000	2,654,000	1,232,000	46.4%
FEDERAL GOVERNMENT		2,841,000	2,671,000	170,000	6.4%
TUITION AND FEES					
TUITION AGREEMENTS		807,000	807,000	-	0.0%
INTERNATIONAL STUDENT FEES	\$ 11,000	2,222,000	2,686,000	(464,000)	(17.3%)
METRO CONTINUING EDUCATION FEES		2,142,000	2,142,000	-	0.0%
TEXTBOOK RENTAL FEE		1,662,000	-	1,662,000	
LUNCH PROGRAM FEE		3,350,000	-	3,350,000	
SUBTOTAL TUITION AND FEES		10,183,000	5,635,000	4,548,000	80.7%
OTHER SALES AND SERVICES					
OTHER SCHOOL JURISDICTIONS		1,840,000	2,051,000	(211,000)	(10.3%)
BUS PASS SALES		10,034,000	10,034,000	-	0.0%
SALES AND SERVICES -SCHOOL & CENTRAL		11,500,000	9,575,000	1,925,000	20.1%
SECONDMENT REVENUE		4,500,000	6,140,000	(1,640,000)	(26.7%)
SUBTOTAL SALES AND SERVICES		27,874,000	27,800,000	74,000	0.3%
INVESTMENT INCOME		500,000	500,000	-	0.0%
TOTAL REVENUE		832,120,051	822,870,266	9,249,785	1.1%

**Edmonton Public Schools
2011-2012 Budget
Proposed Budget**

	Proposed 2011-2012	Actual 2010-2011	% Change
Projected Revenue			
2011-2012 Operating Revenue	\$ 832,120,051	\$ 822,870,000	1.1%
Operating Reserve Funds	-	9,648,396	-100.0%
	<u>832,120,051</u>	<u>832,518,396</u>	<u>0.0%</u>
School Allocations			
School Allocations Levels 1 to 8	484,311,564	451,779,636	7.2%
Other Supplemental School Allocations	119,108,028	159,033,602	-25.1%
School Generated Funds	22,725,000	22,725,000	0.0%
	<u>626,144,592</u>	<u>633,538,238</u>	<u>-1.2%</u>
Metro Continuing Education	10,134,654	9,448,431	7.3%
External Revenue Allocations	23,376,268	17,178,592	36.1%
District Level Fixed Costs	62,818,063	57,381,723	9.5%
District Level Committed Costs	59,967,065	62,016,384	-3.3%
	<u>156,296,050</u>	<u>146,025,130</u>	<u>7.0%</u>
Central DUs	49,679,409	52,955,028	-6.2%
Total Allocations	<u>832,120,051</u>	<u>832,518,396</u>	
Unallocated	\$ -	\$ -	<u>0.0%</u>
Planned Use of Restricted Reserves*			
Schools Planned Expenditure of Reserves	9,522,342	5,409,675	76.0%
Central Dus Planned Expenditure of Reserves	9,400,502	6,480,173	45.1%
	<u>18,922,844</u>	<u>11,889,848</u>	<u>59.2%</u>
Total Budget	<u>\$ 851,042,895</u>	<u>\$ 844,408,244</u>	<u>0.8%</u>

* Restricted Reserves consist of school and DU carryforward funds designated internally for use by that school or DU.

Edmonton Public Schools

2011-2012 Budget

Proposed Budget - Direct School Allocations

		Proposed	Actual	%
		2011-2012	2010-2011	Change
School Allocations				
	Kindergarten - Regular	\$ 15,681,369	\$ 14,678,421	6.8%
	Elementary	118,492,413	109,761,850	8.0%
	Junior High	57,626,076	55,018,916	4.7%
	Senior High	87,958,031	80,081,526	9.8%
	Senior High Credit Adjustment	6,830,617	6,995,247	-2.4%
	ELL	61,432,734	50,482,743	21.7%
	International	1,396,412	1,437,601	-2.9%
	Special Needs Lvl 1 - 3	6,008,829	5,634,702	6.6%
	Special Needs Lvl 4 - 8	97,349,991	96,144,906	1.3%
	Institutions	31,535,092	31,543,724	0.0%
Sub Total		484,311,564	451,779,636	7.2%
Other Supplemental School Allocations				
	Class Size Funding	30,404,792	32,417,589	-6.2%
	POM Custodial	27,881,614	29,157,302	-4.4%
	Staffing Cost Adjustment	4,699,901	22,218,460	-78.8%
	Multiple Program Allocation	10,535,539	10,687,194	-1.4%
	Literacy Intervention Funding	8,523,362	6,768,588	25.9%
	Inservice PD	4,805,795	10,583,820	-54.6%
	KIDS & Other Services	15,956,770	15,933,871	0.1%
	ERECS	3,235,915	3,313,915	-2.4%
	Literacy Reserve Funding	-	3,329,045	-100.0%
	High Social Vulnerability	3,057,894	3,057,889	0.0%
	Facility Use Payment Christian Schools	1,297,284	1,335,117	-2.8%
	Teacher Aide	1,275,918	1,275,922	0.0%
	Learning Resources Credit	894,906	894,906	0.0%
	Outreach	775,000	850,000	-8.8%
	Community Use of Schools	524,880	524,958	0.0%
	Argyll Reach Out Support	635,966	525,000	21.1%
	New School Establishment Grant	-	2,195,202	-100.0%
	Adaptation/Intervention Grant	-	8,112,728	-100.0%
	Program Enhancement Allocations	1,907,366	3,225,772	-40.9%
	Other Miscellaneous Allocations	646,138	577,310	11.9%
	CCEP	722,739	722,742	0.0%
	FNMI	1,326,249	1,326,272	0.0%
Sub Total		119,108,028	159,033,602	-25.1%
School Generated Funds		22,725,000	22,725,000	0.0%
Total Direct School Allocations		\$ 626,144,592	\$ 633,538,238	-1.2%

Edmonton Public Schools

2011-2012 Budget

Proposed Budget - Other Allocations

		Proposed 2011-2012	Actual 2010-2011	% Change
District Level Fixed Costs				
	Debt Services	\$ 36,326,340	\$ 30,085,000	20.7%
	Utilities	21,400,000	22,500,000	-4.9%
	Insurance	2,750,000	2,455,000	12.0%
	High Speed Networking	1,425,912	1,425,912	0.0%
	VOIP	915,811	915,811	0.0%
		62,818,063	57,381,723	9.5%
District Level Committed Costs				
	Student Transportation	30,700,976	30,868,854	-0.5%
	School Plant Operations & Maintenance	13,940,703	13,802,193	1.0%
	Hunman Resources Supply Services	8,200,000	8,200,000	0.0%
	Cultural Support/Skill Centre	4,062,562	6,171,174	-34.2%
	Professional Improvement Leaves	1,540,000	1,540,000	0.0%
	Human Resources Supply Services	507,163	507,163	0.0%
	Access Copyright	397,000	397,000	0.0%
	Election	300,000	300,000	0.0%
	Pinpoint & Oracle License Fees	188,661	150,000	25.8%
	Audit Fees	80,000	80,000	0.0%
	Board Initiative Fund	50,000	-	100.0%
		59,967,065	62,016,384	-3.3%
External Revenue Allocation				
		23,376,268	17,178,592	36.1%
Metro Continuing Education				
		10,134,654	9,448,431	7.3%
		33,510,922	26,627,023	25.9%
Central DUs				
	Corporate Services	17,408,879	18,670,479	-6.8%
	SLS	14,201,707	14,792,544	-4.0%
	Finance and Infrastructure	14,198,630	15,276,812	-7.1%
	Board and Superintendent	3,870,193	4,215,193	-8.2%
		49,679,409	52,955,028	-6.2%
Total		\$ 205,975,459	\$ 198,980,158	3.5%

PROJECTED STAFF FTE REDUCTIONS FOR 2011-2012 SCHOOL YEAR

<u>Staffing Group</u>	<u>November 30, 2010</u>	<u>Projected 2011-2012</u>	<u>Net Change</u>
<u>Schools</u>			
Teaching FTE	4,271.90	4,056.05	(215.85)
Support FTE	1,400.67	1,315.07	(85.60)
Custodial FTE	547.89	543.57	(4.32)
Exempt FTE	106.63	107.95	1.32
Total FTE	6,327.09	6,022.64	(304.45)
<u>Central Services</u>			
Teaching FTE	162.88	150.80	(12.08)
Support FTE	296.99	288.87	(8.12)
Custodial FTE	62.13	63.50	1.37
Maintenance FTE	206.00	206.00	-
Exempt FTE	438.12	415.61	(22.51)
Total FTE	1,166.12	1,124.78	(41.34)
<u>Metro Continuing Education</u>			
Teaching FTE	5.50	4.60	(0.90)
Support FTE	21.13	22.23	1.10
Custodial FTE	1.69	1.69	-
Exempt FTE	9.80	10.60	0.80
Total FTE	38.12	39.12	1.00
Total FTE	7,531.33	7,186.54	(344.79)
Teaching FTE	4,440.28	4,211.45	(228.83)
Support FTE	1,718.79	1,626.17	(92.62)
Custodial FTE	611.71	608.76	(2.95)
Maintenance FTE	206.00	206.00	-
Exempt FTE	554.55	534.16	(20.39)
Total FTE	7,531.33	7,186.54	(344.79)

Type	School Name	2010-2011	2011-2012	Difference	2010-2011	2011-2012	Difference
		Actual Enrolment	Projected Enrolment		Actual Allocation	Projected Allocation	
EL&J H	A. BLAIR MCPHERSON	623	737	114	\$4,278,926	\$4,656,745	\$377,819
EL	ABBOTT	204	200	(4)	\$2,125,405	\$1,890,179	(\$235,226)
EL	ACADEMY AT KING EDWARD	251	250	(1)	\$3,047,159	\$3,018,280	(\$28,879)
EL	AFTON	357	355	(2)	\$2,474,096	\$2,454,221	(\$19,875)
ALT	ALBERTA SCHOOL FOR THE DEAF	73	72	(1)	\$2,542,176	\$2,473,980	(\$68,196)
EL	ALDERGROVE	253	240	(13)	\$2,002,104	\$1,937,105	(\$64,999)
JH	ALLENDALE	335	346	11	\$2,650,205	\$2,503,112	(\$147,093)
SH	AMISKWACIY	256	280	24	\$2,721,942	\$2,370,940	(\$351,002)
SH	ARGYLL	1,587	1,498	(89)	\$6,003,373	\$5,206,807	(\$796,566)
EL	ARGYLL REACH OUT	87	86	(1)	\$1,284,717	\$1,237,693	(\$47,024)
SH	ASPEN PROGRAM	78	88	10	\$2,045,789	\$2,278,355	\$232,566
EL	ATHLONE	153	160	7	\$1,558,414	\$1,547,379	(\$11,035)
JH	AVALON	448	415	(33)	\$2,959,462	\$2,739,506	(\$219,956)
EL&J H	AVONMORE	324	314	(10)	\$2,779,885	\$2,469,613	(\$310,272)
EL&J H	BALWIN	431	402	(29)	\$3,833,956	\$3,415,752	(\$418,204)
EL&J H	BANNERMAN	273	270	(3)	\$2,010,090	\$1,970,694	(\$39,396)
EL	BATURYN	284	287	3	\$2,125,014	\$1,977,229	(\$147,785)
EL	BEACON HEIGHTS	78	74	(4)	\$802,496	\$812,084	\$9,588
ALT	BEACON HEIGHTS (EARLY.ED)	53	60	7	\$1,205,143	\$1,205,143	\$0
EL	BELGRAVIA	142	144	2	\$1,073,532	\$1,094,146	\$20,614
EL	BELMEAD	230	245	15	\$2,208,913	\$2,312,771	\$103,858
EL	BELMONT	287	280	(7)	\$2,100,546	\$1,964,905	(\$135,641)
EL	BELVEDERE	170	171	1	\$1,578,735	\$1,473,954	(\$104,781)
EL	BISSET	345	375	30	\$2,254,070	\$2,479,503	\$225,433
SH	BRAEMAR	139	125	(14)	\$1,125,322	\$923,736	(\$201,586)
EL	BRANDER GARDENS	321	327	6	\$2,090,024	\$2,129,927	\$39,903
EL	BRIGHTVIEW	187	177	(10)	\$1,891,951	\$1,688,005	(\$203,946)
JH	BRITANNIA	167	156	(11)	\$1,776,916	\$1,505,274	(\$271,642)
EL	BROOKSIDE	208	200	(8)	\$1,538,822	\$1,495,524	(\$43,298)
EL	CAERNARVON	405	402	(3)	\$2,760,102	\$2,663,723	(\$96,379)
EL	CALDER	150	150	0	\$1,449,278	\$1,411,650	(\$37,628)
EL	CALLINGWOOD	233	234	1	\$1,941,591	\$1,877,701	(\$63,890)
EL	CENTENNIAL	267	266	(1)	\$1,679,715	\$1,721,380	\$41,665

SH	CENTRE HIGH	2,159	2,080	(79)	\$7,454,529	\$6,614,629	(\$839,900)
EL	CLARA TYNER	167	162	(5)	\$1,215,041	\$1,184,674	(\$30,367)
EL	CORONATION	146	149	3	\$1,258,505	\$1,142,548	(\$115,957)
EL	CRAWFORD PLAINS	293	290	(3)	\$2,467,665	\$2,460,581	(\$7,084)
EL&J H	CRESTWOOD	411	400	(11)	\$2,471,095	\$2,457,524	(\$13,571)
JH	D. S. MACKENZIE	494	429	(65)	\$3,485,428	\$3,001,328	(\$484,100)
EL	DALY GROVE	274	270	(4)	\$1,844,636	\$1,796,619	(\$48,017)
JH	DAN KNOTT	503	506	3	\$3,861,344	\$3,784,283	(\$77,061)
EL	DELTON	363	384	21	\$3,553,993	\$3,508,573	(\$45,420)
EL	DELWOOD	415	406	(9)	\$2,927,267	\$2,824,392	(\$102,875)
JH	DICKINSFIELD	254	255	1	\$2,246,019	\$2,199,895	(\$46,124)
ELJH	DONNAN	203	160	(43)	\$1,522,320	\$1,179,035	(\$343,285)
EL	DOVERCOURT	250	230	(20)	\$1,786,476	\$1,586,546	(\$199,930)
EL&J H	DR. DONALD MASSEY	609	733	124	\$4,189,171	\$4,719,541	\$530,370
EL	DUGGAN	122	120	(2)	\$1,082,890	\$1,075,888	(\$7,002)
EL	DUNLUCE	372	363	(9)	\$2,567,965	\$2,452,642	(\$115,323)
EL	EARL BUXTON	457	455	(2)	\$2,824,354	\$2,922,512	\$98,158
SH	EASTGLEN	832	700	(132)	\$6,013,083	\$4,738,501	(\$1,274,582)
JH	EDITH ROGERS	320	320	0	\$2,706,144	\$2,608,212	(\$97,932)
SH	EDMONTON CHRISTIAN HIGH SCHOOL	344	365	21	\$2,221,843	\$2,328,935	\$107,092
EL&J H	EDMONTON CHRISTIAN NORTHEAST	506	502	(4)	\$3,588,404	\$3,607,019	\$18,615
EL&J H	EDMONTON CHRISTIAN WEST	513	459	(54)	\$3,600,196	\$3,275,070	(\$325,126)
EL	EKOTA	189	189	0	\$1,655,701	\$1,523,071	(\$132,630)
EL&J H	ELIZABETH FINCH	461	566	105	\$3,181,290	\$3,582,333	\$401,043
EL&J H	ELLERSLIE CAMPUS	587	630	43	\$3,708,619	\$4,062,683	\$354,064
EL	ELMWOOD	137	136	(1)	\$1,302,965	\$1,188,426	(\$114,539)
ALT	ELMWOOD (EARLY EDUCATION)	69	69	0	\$1,617,419	\$1,617,419	\$0
EL&J H	ESTHER STARKMAN	653	777	124	\$4,443,259	\$4,832,169	\$388,910
EL	EVANSDALE	255	258	3	\$2,483,516	\$2,368,923	(\$114,593)
ALT	EVANSDALE (EARLY EDUCATION)	70	70	0	\$1,742,962	\$1,742,962	\$0
EL&J H	FLORENCE HALLOCK	510	617	107	\$3,709,806	\$3,922,594	\$212,788
EL	FOREST HEIGHTS	231	234	3	\$1,651,988	\$1,696,127	\$44,139
EL	FRASER	186	169	(17)	\$1,532,357	\$1,284,888	(\$247,469)
EL	GARNEAU	290	322	32	\$2,091,070	\$2,214,430	\$123,360
EL	GEORGE H. LUCK	398	387	(11)	\$2,395,547	\$2,441,504	\$45,957
EL	GEORGE P. NICHOLSON	430	416	(14)	\$2,759,485	\$2,704,708	(\$54,777)
EL	GLENDALE	115	110	(5)	\$1,165,269	\$995,059	(\$170,210)

EL	GLENGARRY	548	535	(13)	\$3,884,205	\$3,662,605	(\$221,600)
EL	GLENORA	185	179	(6)	\$1,226,735	\$1,209,088	(\$17,647)
ALT	GLENROSE	114	122	8	\$4,032,710	\$4,033,957	\$1,247
EL	GOLD BAR	152	164	12	\$1,339,075	\$1,333,943	(\$5,132)
EL	GRACE MARTIN	305	317	12	\$2,378,771	\$2,424,063	\$45,292
EL&J H	GRANDVIEW HEIGHTS	297	305	8	\$1,893,527	\$1,946,799	\$53,272
EL	GREENFIELD	497	490	(7)	\$3,148,883	\$3,165,642	\$16,759
EL	GREENVIEW	424	408	(16)	\$2,720,631	\$2,616,823	(\$103,808)
EL	GROVENOR	104	106	2	\$1,039,092	\$1,028,986	(\$10,106)
EL&J H	HARDISTY	672	656	(16)	\$5,105,518	\$4,838,280	(\$267,238)
SH	HARRY AINLAY	2,207	2,094	(113)	\$14,010,250	\$12,884,471	(\$1,125,779)
EL	HAZELDEAN	139	147	8	\$1,134,209	\$1,129,849	(\$4,360)
ALT	HAZELDEAN (EARLY EDUCATION)	96	92	(4)	\$2,340,396	\$2,340,396	\$0
ALT	HERITAGE (EARLY EDUCATION)	85	85	0	\$1,296,439	\$1,296,439	\$0
JH	HIGHLANDS	205	172	(33)	\$1,991,386	\$1,589,813	(\$401,573)
JH	HILLCREST	372	367	(5)	\$2,581,826	\$2,487,825	(\$94,001)
EL	HILLVIEW	189	193	4	\$1,557,433	\$1,501,449	(\$55,984)
ALT	HILLVIEW (EARLY.ED)	45	45	0	\$910,749	\$910,749	\$0
EL	HOLYROOD	395	394	(1)	\$2,644,680	\$2,587,430	(\$57,250)
EL	HOMESTEADER	198	183	(15)	\$1,997,549	\$1,763,128	(\$234,421)
ALT	HOMESTEADER (EARLY EDUCATION)	56	56	0	\$1,359,336	\$1,359,336	\$0
EL	HORSE HILL	94	93	(1)	\$912,793	\$860,673	(\$52,120)
EL	INGLEWOOD	147	147	0	\$1,331,097	\$1,266,956	(\$64,141)
ALT	ISS - KENNEDALE/YELLOWHEAD	181	230	49	\$6,328,093	\$6,330,063	\$1,970
EL	J. A. FIFE	301	290	(11)	\$2,098,931	\$1,987,116	(\$111,815)
SH	J. PERCY PAGE	1,042	1,015	(27)	\$7,083,944	\$6,388,929	(\$695,015)
EL	JACKSON HEIGHTS	242	239	(3)	\$1,663,143	\$1,663,899	\$756
EL	JAMES GIBBONS	102	95	(7)	\$898,978	\$842,984	(\$55,994)
SH	JASPER PLACE	2,276	2,226	(50)	\$15,642,993	\$14,603,750	(\$1,039,243)
EL	JOHN A. MCDOUGALL	300	300	0	\$2,645,207	\$2,483,202	(\$162,005)
EL	JOHN BARNETT	158	157	(1)	\$1,211,488	\$1,154,502	(\$56,986)
JH	JOHN D. BRACCO	465	429	(36)	\$3,394,186	\$3,108,312	(\$285,874)
EL&J H	JOHNNY BRIGHT	682	803	121	\$4,672,676	\$5,119,428	\$446,752
EL	JULIA KINISKI	256	251	(5)	\$2,119,164	\$2,057,164	(\$62,000)
EL	KAMEYOSEK	115	111	(4)	\$931,835	\$875,707	(\$56,128)
JH	KATE CHEGWIN	541	538	(3)	\$3,894,643	\$3,741,377	(\$153,266)
EL	KEHEWIN	282	277	(5)	\$1,968,717	\$2,009,641	\$40,924

JH	KENILWORTH	374	362	(12)	\$2,686,258	\$2,583,876	(\$102,382)
EL	KENSINGTON	298	298	0	\$2,345,093	\$2,206,147	(\$138,946)
EL	KILDARE	527	528	1	\$3,397,687	\$3,440,365	\$42,678
JH	KILLARNEY	410	400	(10)	\$3,461,927	\$3,129,167	(\$332,760)
EL	KING EDWARD	155	141	(14)	\$1,617,861	\$1,437,826	(\$180,035)
EL	KIRKNESS	266	256	(10)	\$1,857,816	\$1,735,026	(\$122,790)
SH	L. Y. CAIRNS	484	485	1	\$6,598,875	\$6,232,337	(\$366,538)
EL	LAGO LINDO	312	302	(10)	\$2,073,561	\$2,027,951	(\$45,610)
EL	LANSDOWNE	188	181	(7)	\$1,286,921	\$1,249,979	(\$36,942)
EL	LAPERLE	272	263	(9)	\$1,859,886	\$1,818,932	(\$40,954)
EL	LAUDERDALE	166	161	(5)	\$1,554,365	\$1,427,388	(\$126,977)
EL&J H	LAURIER HEIGHTS	395	424	29	\$2,541,294	\$2,724,050	\$182,756
EL&J H	LAWTON	151	153	2	\$1,616,345	\$1,437,773	(\$178,572)
SH	LEARNING STORE - BLUE QUILL	73	85	12	\$108,605	\$123,720	\$15,115
SH	LEARNING STORE - CIRCLE SQUARE	47	47	0	\$107,262	\$102,930	(\$4,332)
SH	LEARNING STORE - LONDONDERRY	186	212	26	\$216,570	\$212,855	(\$3,715)
SH	LEARNING STORE - WEST ED. MALL	99	95	(4)	\$149,707	\$138,877	(\$10,830)
SH	LEARNING STORE- WHYTE	62	64	2	\$171,034	\$166,917	(\$4,117)
EL	LEE RIDGE	246	257	11	\$2,213,968	\$2,190,618	(\$23,350)
EL	LENDRUM	112	111	(1)	\$903,553	\$906,352	\$2,799
SH	LILLIAN OSBORNE	675	1,009	334	\$4,965,853	\$6,864,272	\$1,898,419
JH	LONDONDERRY	639	638	(1)	\$4,108,328	\$4,072,851	(\$35,477)
EL	LORELEI	283	275	(8)	\$2,318,174	\$2,171,424	(\$146,750)
EL	LYMBURN	272	275	3	\$2,067,927	\$2,030,933	(\$36,994)
EL	LYNNWOOD	222	226	4	\$1,736,899	\$1,667,267	(\$69,632)
SH	M. E. LAZERTE	1,946	1,892	(54)	\$12,700,362	\$11,921,482	(\$778,880)
EL&J H	MAJOR GENERAL GRIESBACH	229	208	(21)	\$2,072,783	\$1,801,951	(\$270,832)
EL	MALCOLM TWEDDLE	193	194	1	\$1,494,991	\$1,381,465	(\$113,526)
EL	MALMO	268	266	(2)	\$1,855,411	\$1,836,674	(\$18,737)
JH	MARY BUTTERWORTH	505	466	(39)	\$3,514,094	\$3,209,512	(\$304,582)
EL	MAYFIELD	115	104	(11)	\$1,085,938	\$956,062	(\$129,876)
ALT	MAYFIELD (EARLY EDUCATION)	95	95	0	\$2,685,411	\$2,685,411	\$0
EL	MARTHUR	155	158	3	\$1,203,213	\$1,261,384	\$58,171
EL	MCKEE	229	241	12	\$1,954,904	\$2,011,870	\$56,966
EL&J H	MCKERNAN	579	566	(13)	\$3,787,881	\$3,545,810	(\$242,071)
EL	MCLEOD	307	315	8	\$2,124,818	\$2,133,459	\$8,641
SH	MCNALLY	1,000	1,065	65	\$6,359,197	\$6,681,516	\$322,319

EL	MEADOWLARK	295	316	21	\$2,003,866	\$2,159,500	\$155,634
EL&J H	MEADOWLARK CHRISTIAN	285	280	(5)	\$2,166,907	\$2,046,271	(\$120,636)
EL	MEE-YAH-NOH	210	197	(13)	\$2,493,213	\$2,250,644	(\$242,569)
EL	MENISA	175	169	(6)	\$1,459,362	\$1,287,124	(\$172,238)
EL	MEYOKUMIN	483	479	(4)	\$3,232,896	\$3,204,587	(\$28,309)
EL	MEYONOHK	368	377	9	\$2,481,041	\$2,573,274	\$92,233
EL	MICHAEL A. KOSTEK	448	438	(10)	\$2,677,015	\$2,757,897	\$80,882
EL	MILL CREEK	197	213	16	\$1,303,354	\$1,422,166	\$118,812
SH	MILLWOODS CHRISTIAN	725	716	(9)	\$4,702,288	\$4,724,515	\$22,227
EL	MINCHAU	272	277	5	\$2,072,928	\$2,040,798	(\$32,130)
EL	MONTROSE	177	194	17	\$1,859,853	\$1,896,539	\$36,686
EL	MOUNT PLEASANT	326	321	(5)	\$1,950,751	\$2,021,478	\$70,727
EL	MOUNT ROYAL	112	127	15	\$951,026	\$981,413	\$30,387
ALT	NEW DIRECTIONS AT BLUE QUILL	4	4	0	\$254,455	\$217,372	(\$37,083)
ALT	NEW DIRECTIONS AT CIRCLE SQUARE	6	7	1	\$134,266	\$118,144	(\$16,122)
ALT	NEW DIRECTIONS AT PARK PLAZA	0	0	0	\$125,000	\$106,250	(\$18,750)
EL	NORTHMOUNT	136	132	(4)	\$1,187,211	\$1,071,942	(\$115,269)
EL	NORWOOD	209	223	14	\$1,925,516	\$1,860,506	(\$65,010)
SH	OLD SCONA	355	360	5	\$2,603,563	\$2,514,083	(\$89,480)
EL&J H	OLIVER	236	235	(1)	\$1,761,563	\$1,715,596	(\$45,967)
EL	ORMSBY	295	295	0	\$2,183,961	\$2,105,979	(\$77,982)
JH	OTTEWELL	591	452	(139)	\$3,665,655	\$2,819,019	(\$846,636)
ALT	OUT-OF-DISTRICT	8	6	(2)	\$150,000	\$150,000	\$0
EL	OVERLANDERS	262	253	(9)	\$2,262,358	\$2,063,355	(\$199,003)
EL	PARKALLEN	209	208	(1)	\$1,656,095	\$1,662,524	\$6,429
EL&J H	PARKVIEW	538	540	2	\$3,947,098	\$3,689,159	(\$257,939)
EL	PATRICIA HEIGHTS	263	277	14	\$1,722,411	\$1,824,118	\$101,707
EL	POLLARD MEADOWS	454	505	51	\$3,098,563	\$3,403,131	\$304,568
EL	PRINCE CHARLES	314	310	(4)	\$3,154,926	\$2,999,174	(\$155,752)
EL	PRINCETON	137	127	(10)	\$1,562,149	\$1,323,458	(\$238,691)
EL	QUEEN ALEXANDRA	103	94	(9)	\$884,089	\$763,329	(\$120,760)
SH	QUEEN ELIZABETH	1,337	1,329	(8)	\$9,489,244	\$8,877,568	(\$611,676)
EL	R. J. SCOTT	102	94	(8)	\$1,020,764	\$915,532	(\$105,232)
EL	RICHARD SECORD	539	557	18	\$3,383,627	\$3,610,097	\$226,470
EL	RIDEAU PARK	217	204	(13)	\$1,688,560	\$1,554,011	(\$134,549)
EL	RIO TERRACE	307	323	16	\$2,022,962	\$2,131,170	\$108,208
JH	RIVERBEND	593	541	(52)	\$3,469,379	\$3,094,885	(\$374,494)

EL	RIVERDALE	70	62	(8)	\$652,190	\$592,954	(\$59,236)
SH	ROSS SHEPPARD	1,942	1,911	(31)	\$12,212,825	\$11,743,443	(\$469,382)
JH	ROSSLYN	462	360	(102)	\$3,697,420	\$2,795,724	(\$901,696)
EL	RUNDLE	206	202	(4)	\$2,068,046	\$1,850,206	(\$217,840)
EL	RUTHERFORD	136	138	2	\$1,005,359	\$1,013,880	\$8,521
JH	S. BRUCE SMITH	641	621	(20)	\$3,983,905	\$3,759,640	(\$224,265)
EL	SAKAW	215	197	(18)	\$1,572,752	\$1,452,641	(\$120,111)
EL	SATOO	295	303	8	\$2,376,238	\$2,322,266	(\$53,972)
EL	SCOTT ROBERTSON	145	146	1	\$1,520,635	\$1,474,616	(\$46,019)
ALT	SCOTT ROBERTSON (EARLY ED.)	98	98	0	\$2,975,278	\$2,975,278	\$0
ALT	SCOTT ROBERTSON (ROSECREST)	15	16	1	\$548,272	\$548,272	\$0
EL	SHERWOOD	97	93	(4)	\$1,005,650	\$902,267	(\$103,383)
EL	SIFTON	285	291	6	\$2,432,854	\$2,414,095	(\$18,759)
EL&J H	SPRUCE AVENUE	284	228	(56)	\$2,780,257	\$2,040,114	(\$740,143)
JH	STEELE HEIGHTS	578	539	(39)	\$4,201,018	\$4,005,545	(\$195,473)
EL	STEINHAUER	212	205	(7)	\$1,593,331	\$1,515,182	(\$78,149)
EL&J H	STRATFORD	566	565	(1)	\$3,495,643	\$3,640,234	\$144,591
SH	STRATHCONA	1,421	1,298	(123)	\$8,390,985	\$7,751,385	(\$639,600)
EL	SWEET GRASS	220	231	11	\$1,687,899	\$1,665,574	(\$22,325)
JH	T. D. BAKER	604	606	2	\$4,349,436	\$4,171,020	(\$178,416)
EL&J H	TALMUD TORAH	121	125	4	\$897,074	\$916,917	\$19,843
EL&J H	TEVIE MILLER HERITAGE PROGRAM	109	127	18	\$1,420,018	\$1,573,167	\$153,149
EL	THORNCLIFFE	167	169	2	\$1,816,406	\$1,685,148	(\$131,258)
EL	TIPASKAN	224	220	(4)	\$2,070,126	\$1,941,828	(\$128,298)
JH	TRANSITIONS AT PARK PLAZA	3	3	0	\$138,127	\$130,726	(\$7,401)
SH	TRANSITIONS AT THE Y	80	46	(34)	\$662,902	\$465,032	(\$197,870)
EL	VELMA E. BAKER	291	291	0	\$1,962,271	\$1,955,583	(\$6,688)
JH	VERNON BARFORD	766	753	(13)	\$4,631,951	\$4,400,717	(\$231,234)
SH	VICTORIA	1,675	1,713	38	\$10,876,704	\$10,952,685	\$75,981
SH	VICTORIA/MUSIC ENRICHMENT	0	0	0	\$220,000	\$220,000	\$0
SH	VIMY RIDGE ACADEMY	925	943	18	\$6,012,267	\$5,877,562	(\$134,705)
EL	VIRGINIA PARK	160	157	(3)	\$1,166,063	\$1,156,707	(\$9,356)
SH	W. P. WAGNER	1,416	1,350	(66)	\$8,758,407	\$8,076,419	(\$681,988)
EL	WAVERLEY	154	162	8	\$1,289,694	\$1,265,142	(\$24,552)
ALT	WAVERLEY (EARLY EDUCATION)	51	51	0	\$1,818,805	\$1,818,805	\$0
EL	WEINLOS	259	249	(10)	\$2,067,736	\$1,923,609	(\$144,127)
EL	WESTBROOK	470	450	(20)	\$2,916,028	\$2,839,914	(\$76,114)

EL	WESTGLEN	217	225	8	\$1,519,605	\$1,585,025	\$65,420
JH	WESTLAWN	303	332	29	\$2,583,463	\$2,588,880	\$5,417
JH	WESTMINSTER	507	508	1	\$3,364,994	\$3,335,277	(\$29,717)
JH	WESTMOUNT	197	189	(8)	\$1,586,405	\$1,433,091	(\$153,314)
EL	WINDSOR PARK	160	169	9	\$1,085,307	\$1,146,861	\$61,554
EL&J H	WINTERBURN	423	435	12	\$2,861,534	\$2,895,440	\$33,906
EL	YORK	211	200	(11)	\$1,559,487	\$1,436,715	(\$122,772)
EL	YOUNGSTOWN	251	243	(8)	\$1,998,532	\$1,809,628	(\$188,904)
SH	holdback	0	95	95	\$39,241,392	\$8,398,807	(\$30,842,585)
	TOTALS	79,911	79,698	(213)	\$632,228,756	\$581,105,091	(\$51,123,665)

EDMONTON PUBLIC SCHOOLS
NET ACCUMULATED SURPLUS/(DEFICIT) PROJECTIONS
As at April 30, 2011

	Actual Year Ended Aug 31/10	Change in Surplus	Projected Year Ended Aug 31/11	2011/12 Carryforward Included in BPS	Projected Year Ended Aug 31/12
Schools	12,039,324	(4,121,881)	7,917,443	9,522,342	(1,604,899)
Institutions	1,287,794	(1,287,794)	-	-	-
Central Decision Units - Carryforward	20,130,022	(5,372,289)	14,757,733	9,400,502	5,357,231
Other	867,794	-	867,794	-	867,794
Net Surplus Carryforward	34,324,934	(10,781,964)	23,542,970	18,922,844	4,620,126
Central Decision Units - Non-Carryforward	-	(1,107,884)	(1,107,884)	-	-
2010/11 Planned Budget Deficit	-	(9,648,396)	(9,648,396)	-	-
Net Projected Surplus	34,324,934	(21,538,244)	12,786,690	18,922,844	(6,136,154)
<u>Breakdown of Net Surplus Carryforward</u>					
Accumulated Surpluses	43,139,920	(14,067,868)	29,072,052	22,039,671	7,032,381
Accumulated Deficits	(8,814,986)	3,285,904	(5,529,082)	(3,130,626)	(2,398,456)
Net Surplus Carryforward to 2011/12	34,324,934	(10,781,964)	23,542,970	18,909,045	4,633,925
<u>Projected Accumulated Surplus</u>					
2009/10 Accumulated Operating Surplus	34,324,934				
Less: Use of Funds in 2010/11	(21,538,244)				
Remaining Accumulated Operating Surplus	12,786,690				
2011/12 Carryforward Included in BPS	18,922,844				
Potential Funding Shortfall in 2011/12	(6,136,154)				
Remaining Carryforward for Future Years	7,032,381				
Potential Funding Shortfall in Future Years	(13,168,535)				